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## INTENT & STRUCTURE OF THE PROGRAM

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The Maxwell School of Citizenship and Public Affairs and the Hertie School of Governance jointly developed the ATLANTIS Double Degree (ATLANTIS) program to help create a new generation of Trans-Atlantic policy professionals able to grapple with complex global challenges.

As ATLANTIS enters its second decade, the program is a true double-degree program, integrating curriculum from both schools to train experts to work in the United States and in Europe.

The ATLANTIS Program features a cohort model, where a group of students proceeds through the program as a group.

Students start at the Maxwell School of Citizenship and Public Affairs, completing thirty-four credits of coursework during their first year of study in either the Master of Public Administration or Master of Arts in International Relations.

During the summer semester, after their first year of study, students in the ATLANTIS program are recommended to complete an internship that aligns with the requirements of the Department of Public Administration and International Affairs and the Hertie School of Governance.

Students then then proceed to the Hertie School of Governance in Berlin, Germany, where they complete the second year of either the Master of Public Policy or Master of International Affairs degree, including an original master's thesis.

Upon completion of all degree requirements at both schools, students earn a graduate degree from Syracuse University and a graduate degree from the Hertie School.

## DEPARTMENT OF PUBLIC ADMINISTRATION AND INTERNATIONAL AFFAIRS CALENDAR

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### Summer 2023 (In Syracuse)

MPA Colloquium	July 5-8
Public Administration and Democracy	July 10 - 28
Public Budgeting	July 31 - August 18

### Fall 2023 (In Syracuse)

Statistics and Economics Waiver Exams	August 21 & 22
Master of International Relations Orientation	August 23 & 24
First Day of Classes	August 28
Labor Day (University Closed)	September 4
Add Deadline	September 5
Academic & Financial Drop and Grading Option Deadline	September 19
Spring Semester Registration	November 1
Thanksgiving Break (No Classes)	November 19 - 26
Last Day of Classes	December 12
Reading Days	December 13, 16, & 17
Final Exams	December 14, 15, 18, & 19
Last Day of the Semester	December 19

### Spring 2024 (In Syracuse)

Winter Intersession Classes (Dates May Vary)	January 2-12
Martin Luther King Jr. Day (University Closed)	January 15
First Day of Classes	January 16
Add Deadline	January 23
Academic & Financial Drop and Grading Option Deadline	February 6
Spring Break (No Classes)	March 10-17
Registration for Summer Classes	March 20
Registration for Fall Classes	April 3
Last Day of Classes	April 29
Reading Days	April 30, May 1, 4, & 5
Final Exams	May 2, 3, 6, & 7
Last Day of the Semester	May 7
University Commencement Weekend	May 11-12

### Summer 2024 (tentative)

Leadership and Public Policy Week One	May 13-17
MAIR Maymester	May 20-May 31
MPA Workshop	May 20-June 14
Memorial Day (no classes)	May 27
Juneteenth (no classes)	June 19
Leadership and Public Policy Weeks Two & Three	June 17-26
MPA Convocation	June 28

### Fall 2024 (tentative, in Berlin)

Welcome Week	Late August 2024
First Day of Classes	Early September 2024
Day of German Unity	October 3
Mid-Term Exams	Mid-October 2024
Final Exams	Mid-December 2024
Christmas Day	December 25
Boxing Day	December 26
New Years Day	January 1

### Spring 2025 (tentative, in Berlin)

First Week of Spring Classes	Early February 2025
International Women's Day	March 8
Mid-Term Exams	Mid-March 2025
Good Friday	March 29
Labour Day	May 1
Ascension Day	May 9
Final Exams	Mid-May 2025

### Summer 2025 (tentative, in Berlin)

Thesis Defense Date	TBD
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## COURSE SELECTION

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As part of the ATLANTIS program collaboration, the staff of the Department of Public Administration and International Affairs works closely with the Hertie School's Examination Office on curricular alignment so that students can complete two degrees at two institutions in two years.

To complete these degree requirements for degrees in the United States and in Germany, students may be required to prioritize the completion of the ATLANTIS program requirements over the completion of additional certificate of advanced study, or particular class preferences.

The following pages list the degree combinations that can be pursued by students in the ATLANTIS Program. Students should consult with the Director of Student Services in the Department of Public Administration and International Affairs on the combination that fits their interests.

Students should consult the Master of Arts in International Relations and Master of Public Administration handbooks for further detail on each of those degrees.

Students with questions on the Master of International Affairs and the Master of Public Policy should consult the respective handbooks for more details on either of those degree programs.

These handbooks can be found on the department's webpage at <https://answers.syr.edu>.

## MASTER OF ARTS IN INTERNATIONAL RELATIONS – MASTER OF PUBLIC POLICY

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Students pursuing the double degree and earning the Master of Arts in International Relations at the Maxwell School and the Master of Public Policy at the Hertie School should plan to take the following courses during their first year at Syracuse University.

- PAI 706: IR Capstone Seminar
- PAI 710: International Actors & Issues
- PAI 721: Intro to Statistics
- PAI 723: Economics for Public Decisions
- International Relations Elective: Drawn from the international relations offerings of the Maxwell School
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- International Relations Elective: Drawn from the international relations offerings of the Maxwell School
- **Advanced Economics Class:** Choice of one of the following:
  - PAI 716: Economic Dimensions of Global Power
  - PAI 757: Economics of Development
  - PAI 777: Environmental Economics
  - PAI 790: Public Finance: An International Perspective
- **International Law Course:** Choice of one of the following:
  - LAW 728: International Law.
  - LAW 810: Emerging Issues in International Law
  - LAW 813: Rule of Law in Post-Conflict Reconstruction
  - PAI 742: Public Administration & Law
  - PAI 755: Public Administration & Democracy
  - PSC 752: International Law & Organizations
- **MAIR Management Course:** Choice of one of the following
  - PAI 762: Challenges of International Management
  - PAI 763: NGO Management in Developing and Transitional Countries.
- **Policy Course:** Choice of one of the following
  - PAI 683: Central Challenges in National Security Law & Policy
  - PAI 760: Managing the Policy Process
  - PAI 785: Policy Implementation
- **Either PAI 722 – Quantitative Analysis** (if pursuing the MPP with a focus in Policy Analysis) **or a choice of the following**, (if pursuing the MPP with a focus in Management and Organizations).
  - PAI 732 – Collaborative and Participatory Governance
  - PAI 747 – Human Resources Management
  - PAI 749 – Non-Profit Financial Management
  - PAI 750 – Managing Interpersonal, Group, and systemic conflict
  - PSC 700 – Crisis and Disaster Management

## MASTER OF ARTS IN INTERNATIONAL RELATIONS – MASTER OF INTERNATIONAL AFFAIRS

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Students pursuing the double degree and earning the Master of Arts in International Relations at the Maxwell School and the Master of International Affairs at the Hertie School should plan to take the following courses during their first year at Syracuse University.

- PAI 710: International Actors & Issues
- PAI 706: IR Capstone Seminar
- PAI 723: Economics for Public Decisions
- **Advanced Economics Class:** Choice of one of the following:
  - PAI 716: Economic Dimensions of Global Power
  - PAI 757: Economics of Development
  - PAI 777: Environmental Economics
  - PAI 790: Public Finance: An International Perspective
- **International Law Course:** Choice of one of the following:
  - LAW 728: International Law.
  - LAW 810: Emerging Issues in International Law
  - PAI 742: Public Administration & Law
  - PAI 755: Public Administration & Democracy
  - PSC 752: International Law & Organizations
- **International Relations Elective:** Drawn from the international relations offerings of the Maxwell School
- **MAIR Management Course:** Choice of one of the following
  - PAI 762: Challenges of International Management
  - PAI 763: NGO Management in Developing and Transitional Countries.
- **Career Track Coursework,** mapped to Master of International Affairs sub-fields. Choose one career track:
  - **Security Studies or Conflict Resolution** (Mapped to International Security)
    - Choice of three of the following:
      - PAI 601: Fundamentals of Conflict Studies
      - PAI 718: U.S. National Security
      - PAI 719: Fundamentals of Post-Conflict Reconstruction
      - PAI 683: Central Challenges in National Security Law & Policy
      - PAI 739: US Defense Strategy
  - **International Service** (Mapped to Human Rights and Global Governance)
    - Choice of:
      - PSC 600: Ethics in International Relations
      - PAI 746: Ethics in Public Policy
    - Choice of two from the following list:
      - PAI 756: International Development Policy & Administration
      - PAI 764: UN Organizations
      - PSC 767: International Human Rights
      - LAW 813: Rule of Law in Post Conflict Reconstruction

## MASTER OF PUBLIC ADMINISTRATION – MASTER OF PUBLIC POLICY

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Students pursuing the double degree and earning the Master of Public Administration at the Maxwell School and the Master of Public Policy at the Hertie School should plan to take the following courses during their first year at Syracuse University.

- PAI 600 – MPA Colloquium
- PAI 721 – Introduction to Statistics
- PAI 722 – Quantitative Analysis
- PAI 723 – Economics for Public Decisions
- PAI 734 – Public Budgeting
- PAI 752 – MPA Workshop
- PAI 753 – Leadership & Public Policy
- PAI 755 – Public Administration & Democracy
- **Advanced Economics Class:** Choice of one of the following:
  - PAI 716: Economic Dimensions of Global Power
  - PAI 735: State and Local Finance
  - PAI 736: Health Economics & Policy
  - PAI 757: Economics of Development
  - PAI 777: Environmental Economics
  - PAI 790: Public Finance: An International Perspective
- **Policy Course:** Choice of one of the following
  - PAI 683: Central Challenges in National Security Law & Policy
  - PAI 760: Managing the Policy Process
  - PAI 785: Policy Implementation
- **Management course:** PAI 712 – Public Organizations & Management (fall or spring), PAI 748 – Non-Profit Management (fall), or PAI 762 – Challenges of International Management & Leadership (fall or spring)
- **One of the following,** (if pursuing the MPP with a focus in Management and Organizations).
  - PAI 732 – Collaborative and Participatory Governance
  - PAI 747 – Human Resources Management
  - PAI 749 – Non-Profit Financial Management
  - PAI 750 – Managing Interpersonal, Group, and systemic conflict
  - PSC 700 – Crisis and Disaster Management



## MASTER OF PUBLIC ADMINISTRATION – MASTER OF INTERNATIONAL AFFAIRS

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Students pursuing the Master of Public Administration at the Maxwell School and the Master of International Affairs at the Hertie School should pursue the following coursework during their first year at Syracuse University. Please note, that due to curriculum mapping, students may have to take classes for audit to meet degree requirements at both institutions while only taking thirty-four graduate credits at Syracuse University.<sup>1</sup>

- PAI 600 – MPA Colloquium (summer I)
  - PAI 601 – Fundamentals of Conflict Studies (fall or spring)
  - PAI 710 – International Actors & Issues (fall)
  - PAI 721 – Introduction to Statistics (fall)
  - PAI 722 – Quantitative Analysis (spring)
  - PAI 723 – Economics for Public Decisions
  - PAI 734 – Public Budgeting (summer I)
  - PAI 752 – MPA Workshop (summer II)
  - PAI 753 – Leadership & Public Policy (summer II)
  - PAI 755 – Public Administration & Democracy (summer I)
  - **Management course:** Choice of
    - PAI 712 – Public Organizations & Management (fall or spring)
    - PAI 748 – Non-Profit Management (fall)
    - PAI 762 – Challenges of International Management & Leadership (fall or spring)
  - LAW 778: International Law
  - Two PAI electives, chosen to align with Hertie School of Government concentration areas
    - **Human Rights & Global Governance:** Select one from each of the following sub-headings.
      - **Human Rights and Global Governance:**
        - PAI 756 - International Development Policy & Administration
        - PAI 764 - UN Organizations
        - PAI 765 - Humanitarian Action
      - **Global Ethics**
        - PAI 746 - Ethics in Public Policy
- OR
- **International Security: select two from the following:**
    - PAI 601 - Fundamentals of Conflict Study
    - PAI 718 - US National Security
    - PAI 719 - Fundamentals of Post-Conflict Reconstruction
    - PAI 700 - Strategic Foresight
    - PAI 700 - Transatlantic Political-Military Issues
    - PAI 683 - Central Challenges in National Security Law & Policy
    - PAI 739 - U.S. Defense Strategy

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<sup>1</sup> Students enrolled in at least 9 credits of coursework in a semester may audit a class at no additional cost. Please find information on the auditing process on the registrar website at <https://registrar.syr.edu>.

## FALL AND SPRING REGISTRATION IN BERLIN

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Students participating in the ATLANTIS program remain enrolled at Syracuse University until they defend their thesis at the Hertie School.

- This requires them to remain enrolled as degree seeking students at Syracuse University, by registering for GRD 998: Degree in Progress in the fall and spring semesters, until they successfully defend their Hertie Thesis
- Students needing financial aid resources from Syracuse University or requiring full-time status for access to post-graduate Optional Practical Training (OPT) will also have to submit a signed certificate of full-time status for each semester. This form can be downloaded from the graduate school website.
- Students who are not remaining on the Syracuse University student health plan must submit a waiver request for that health plan prior to the add deadline of the fall semester. For more information, please contact the Student Health Insurance Program office at [healthinsurance@syr.edu](mailto:healthinsurance@syr.edu).

## FINANCING

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Students participating in the ATLANTIS double degree pay tuition to the institution where they are enrolled. As such, they pay tuition to Syracuse University during their first year. During their second year, they pay tuition to the Hertie School of Governance.

Departmental financial aid is granted by the institution of enrollment. If students have received a scholarship from the Department of Public Administration and International Affairs, please review the award letter for further details.

## DEGREE CERTIFICATION

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Under agreement with the Hertie School of Governance, Syracuse University will certify all ATLANTIS program participants after they have completed coursework with the Hertie School, including thesis defense.

Upon issuance of the Hertie School degree, please submit an official transcript to the Department of Public Administration and International Affairs. We will then work with you on transfer credit and apply it to your degree. Please submit this copy of your transcript to [paia@syr.edu](mailto:paia@syr.edu) at least three weeks prior to when you wish to have your degree issued.

Please note that transfer credit must abide by [Syracuse University Academic Rules and Regulations](#) and as such, be graded a B or higher.

Once the transfer credit is on the student's Syracuse University record, the degree will be certified for the next available certification date. Students can review those dates on the Syracuse University Registrar's site.

## GRADUATION PROCEDURES

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Students entering in the 2023-2024 academic year will complete their degrees in August of 2025 and will file a diploma request for summer 2025.